

# SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD. ANALYST & INVESTOR PRESENTATION For the year ended 31 December 2008



## **Forward-looking Statements**

This presentation contains "Forward-looking statements" that are not historical in nature. These forward-looking statements, which include, without limitation, statements regarding Shougang Concord International Enterprises Co., Ltd.'s future results of operations, financial condition or business prospects, are based on the current beliefs, assumptions, estimates and projections of the directors and management of the Company about the business, the industry and the markets in which the Company operates in. These statements are not guarantees of future performance and are subject to risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. Actual results could differ materially from those expressed, implied or forecasted in these forward-looking statements for a variety of factors.



## Index

- 1 Overview Summary
- **Operational Highlights**
- 3 FY 2008 Results
- 4 Business Review
- 5 Conclusion



1 Overview - Summary

**Operational Highlights** 

3 FY 2008 Results

4 Business Review

5 Conclusion



# **Highlights - financial results**

HK\$'M. unless otherwise	2008	2007	Change
Turnover	17,674	11,478	+54%
Core operating profit	1,764	1,229	+44%
Attributable profit	1,419	1,404	+1%
EBITDA	2,467	2,238	+10%
EPS (HK cents)	19.65	22.12	-11%



# Attributable profit vs. COP

HK\$'M	2008	2007
Attributable profit*	1,419	1,404
Adjusting for (gain)/loss: Fair value adjustment on ARH options Impairment charges on ARH shares Employee share option expenses	147 91 111	(150)  60
Asset realizations: Electricity generation Kitchen and laundry installation 20% interest in Shougin	(4)  	 7 (92)
Core Operating profit	1,764	1,229

\*including HK\$117 million (07: nil) in provision for stock impairment



## Steel Price Trend – MySpic Index

#### MySpic 指数走势图



- Plate export price once rose to US\$1,400 (Jul, 08) and returned to US\$820 per ton in Jan-09 (similar to Q4, 07)
- Downtrend may last for a while before going up again



# Dividends proposed/paid

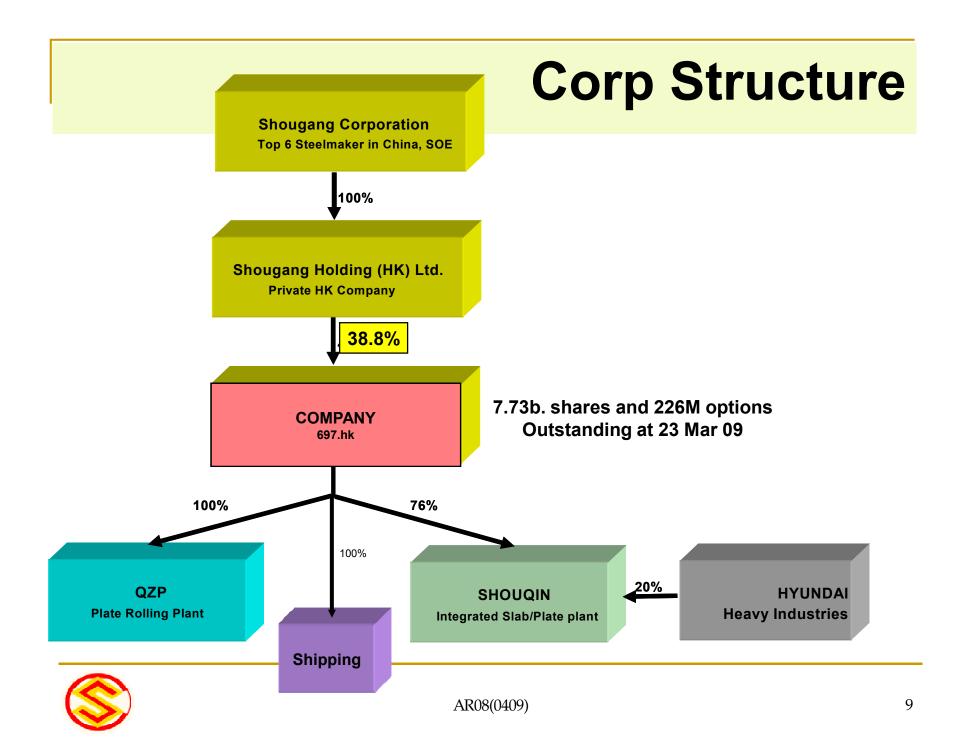
HK cents	2008	2007
Normal final - proposed/paid Normal interim - paid	3 2	4
Special - paid		4
Total	5	8
Normal div as a % Basic EPS	25%	18%

### Normal policy:

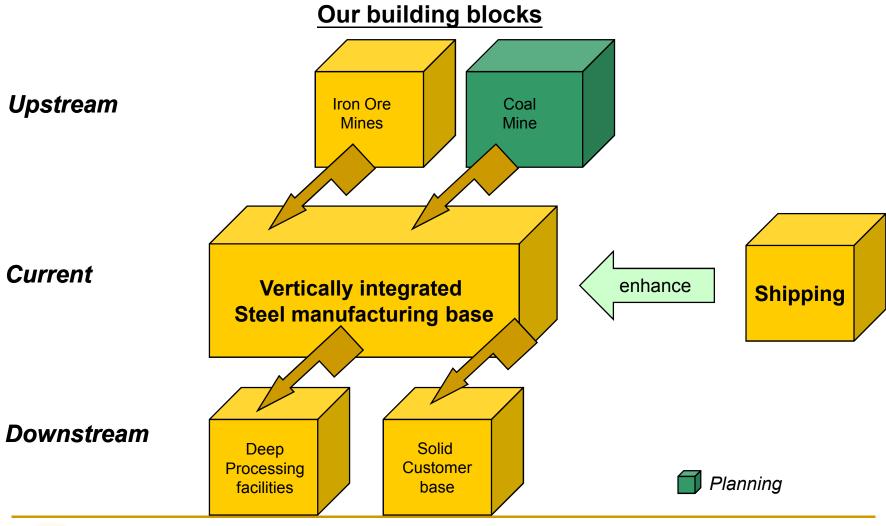
40% of distributable profit Implications:

- (i) Unrealized gains are not distributable
- (ii) Share repurchase reduces distributable profit
- (iii) Payout may amend on future cash needs





## **Strategy on Core Businesses**





## "We've walked our talk"

#### **Our building blocks** Coke Iron ore Iron ore SQ Upstream LONGHUI Mount Gibson Iron Current enhance **Vertically integrated Shipping** Steel manufacturing base **Downstream** Deep Solid **Processing** Customer Centre base



1 Overview - Summary

**Operational Highlights** 

3 FY 2008 Results

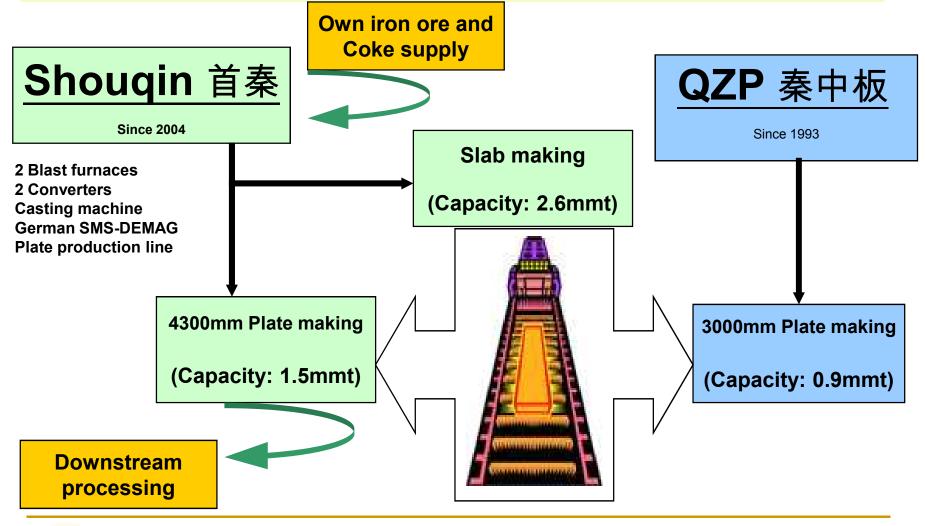
4 Business Review

5 Conclusion



## **Steel Manufacturing**

- Sale of heavy plates

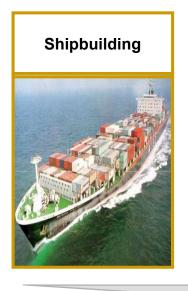


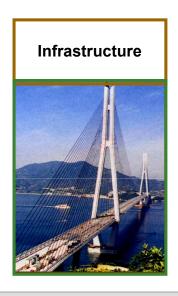


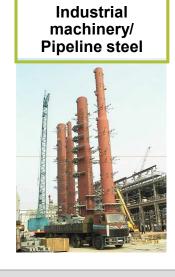
#### $\overline{}$

## **Product Mix Geared to Market**

- Riding on Asia growth, especially China









#### **Industry Breakdown on Our Heavy Plate Output**

2008	50%	20%	20%	10%
From Q2'09	30%	20%	40%	10%



## Steel plate procurement plan by HHI

In '000t	2009E	2008A	Change
Posco/Dongkuk China	1,368 1,114	1,130 590	21% <b>89%</b>
Japan	573	566	1%
Others	127 3,182	123 2,409	3% 32%

Source: IR Presentation, HHI

- The above steel plate procurement for shipbuilding was officially announced by HHI in early Feb-09
- Growth in demand is mainly satisfied from increased procurement from China, principally from Shouqin





# **Serving Top Industry Players**

#### **Shipbuilding**









#### **Petrochemical**



# Infrastructure and Heavy Machinery







## **Quality Leader – High-end products**

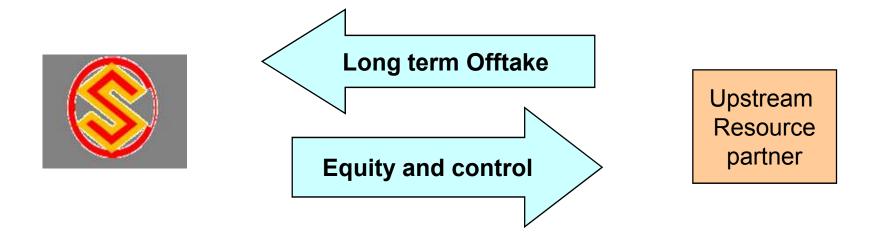
- Pipeline Steel Plates (X70 and X80)
- Blast Furnace Shell Plates (90mm)
- Boiler and Pressure Vessel plates (60-100mm)
- Offshore Platform Plates
- Low Carbon Ultra thick Plates (100-120mm)
- High Strength Bridge Plates
- Value adding steel services (coating, blocking, assessing) by Downstream Processing Centre





## **Upstream investments**

- Our objectives
- Develop captive raw material base to start raising selfsufficiency level
- Win-win for both parties involved



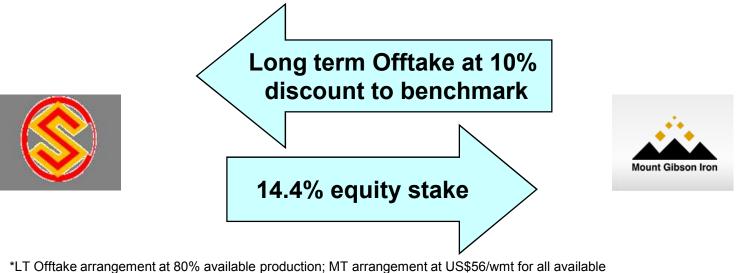


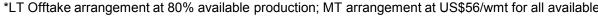
## Australian Iron Ore (Brownfield)

- upstream, completed in Jan-09

## **MOUNT GIBSON IRON LIMITED (MGX.AU)**

Pure Iron ore producer with 5 mmt. production in 2008, and can potentially ramp up to 8 mmt. (3 mines in W.A.)











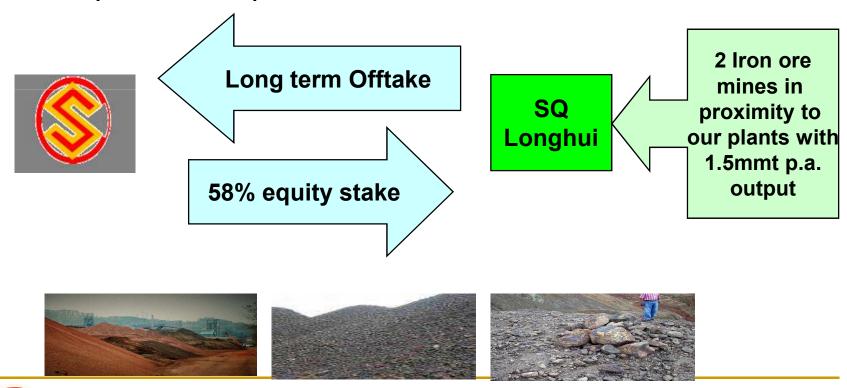


## Chinese JV on Iron ore

- Upstream, set up in May-08

## SHOUQIN-LONGHUI MINERAL CO., LTD.首秦龙汇矿业

- Production to start by end of FY09
- Total planned capex at RmB1.2b. with 60/40 D/E





## Chinese coking coal (Brownfield)

- upstream, completed in Feb-09

### **FUSHAN INTL ENERGY GROUP LTD. (639.hk)**

Second largest coking coal producer in China with production of about 5 mmt. in 2008, with total proven reserves of over 140 mmt., owns 3 mines and peripheral facilities in Shanxi, China



12% equity stake









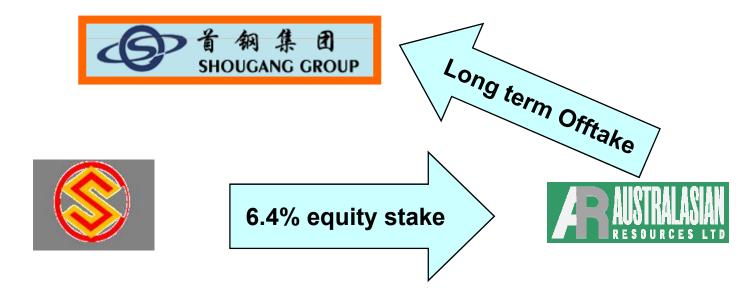


## Australian Iron Ore (Greenfield)

- Upstream, invested in Jul-07

#### **AUSTRALASIAN RESOURCES LIMITED (ARH.AU)**

- Equity stake plus options as sweeteners
- Greenfield project in Pilbara, W.A. with current reserves of 859mmt., pending feasibility updates





1 Overview - Summary

**Operational Highlights** 

FY 2008 Results

4 Business Review

5 Conclusion



## **Summary Balance Sheet**

HK\$'M	2008	2007	Change
NON-CURRENT ASSETS	11,165	9,586	16.5%
CURRENT ASSETS	9,863	6,978	41.3%
(including inventory)	1,886	1,299	45.2%
(including Bank and cash)	4,034	3,257	23.9%
CURRENT LIABILITIES	7,778	7,604	2.3%
(including loans & borrowings)	3,142	4,266	-26.3%
NON-CURRENT LIABILITIES	4,188	1,016	312.2%
(including loans & borrowings)	4,138	965	328.8%
	9,062	7,944	

- Higher inventory (net of \$117M provisions) while Inventory turnover at 6x (07: 11x)
- Net debt \$3.3b. (07: \$1.9b.) but net gearing still healthy at 26% (07: 18%)



# **Summary Profit & Loss**

НК\$'М	2008	2007
Continuing operations		
REVENUE Cost of sales	17,465 (14,025)	10,926 (8,738)
GROSS PROFIT	3,440	2,188
Finance costs Change in value AFS inv/derivatives Gain on disposal of Shouqin Other expenses, net	(449) (300) (837)	(348) 170 104 (475)
PROFIT BEFORE TAX	1,854	1,639
Income tax expenses	(39)	(25)
Profit for the year from continuing operations	1,815	1,614
Profit for the year from discontinued operations	11	59
Profit for the year	1,826	1,673
Attributable to shareholders	1,419	1,404
Minority interests	407	269

- Consolidated GP stands at 20%
- Higher finance cost due to higher loan amounts/ interest rate
- Dragged by nonoperational items (Fair value on non-cash items)
- Effective tax rate stands at 2%



## Statement of cashflow

HK\$'M	2008	2007
NET CASH FROM OPERATING		
ACTIVITIES	1,673	1,112
NET CASH USED IN INVESTING		
ACTIVITIES		
Purchase of fixed assets and deposits thereof	(1,807)	(1,391)
Proceeds from sale of 20% Shouqin	-	412
Purchase of associate/financial investments	(913)	(212)
Others	(328)	247
	(3,048)	(944)
NET CASH FROM FINANCING		
ACTIVITIES		
New borrowings raised, net	2,681	(814)
Proceeds from issue of shares	105	2,052
Dividend paid	(727)	(123)
Others	(33)	253
	2,026	1,368
N== W0== 40= W 0.00	054	4.500
NET INCREASE IN CASH	651	1,536
CASH AT BEGINNING OF YEAR, net	3,383	1,790
·		.,. 00
CASH AT END OF YEAR*	4,034	3,326

- Strong cash flow from operations, 50% higher than that of 2007
- Capex shall be maintained at a manageable level

<sup>\*</sup> Including restricted bank deposits



1 Overview - Summary

2 **Operational Highlights** 

3 FY 2008 Results

4 Business Review

5 Conclusion



# 76%-owned Shouqin

- integrated facility

HK\$'M	2008	2007	Change
Turnover	14,859	9,142	+63%
Gross Profit GP%	<b>2,581</b> 17.4%	<b>1,569</b> <i>17.2%</i>	+64%
Profit after tax	1,655	976	+70%
Attributable to the Group*	1,279	731	+75% -





548m.

Note: All figures are shown before elimination of intercompany sales except \*attributable to the group which is shown after elimination



# **Shouqin: Op Statistics**

In '000 mt.	Slabs	3	Heavy Pl	ates
	2008	2007	2008	2007
Production	2,650	2,425	1,462	1,218
Sales	985	1,310	1,444	1,076



Mainly sales to QZP

Sales volume in '000 ton	ıs	
	2008	2007
Ship Plates	732	401
Pipeline Plates	51	7
Others	661	668
	1,444	1,076

	2008	1H 08	2007
GP% Heavy plates	20.6%	21.2%	21.2%
ASP (RmB, net VAT)			
Slabs	4,250	4,100	3,160
Heavy plates	6,080	5,700	4,230



## 100% owned-QZP

- Plate Mill

HK\$'M	2008	2007	Change
Turnover	5,757	3,909	+47%
Gross Profit GP%	608 10.6%	368 9.4%	+65%
Profit after tax*	208	201	+3%



In '000t	2008	2007	Change
Sales	763	812	-6%

Note: All figures are shown before elimination of intercompany sales except profit after tax \* which is shown after elimination



## **Production Growth 2008-10**

**Plates - Combined** 



2008 2009 2010

2.3mmt > 2.5mmt > 3.0mmt

\*\*Subject to market conditions

#### **Shouqin only**



2008 2009 2010

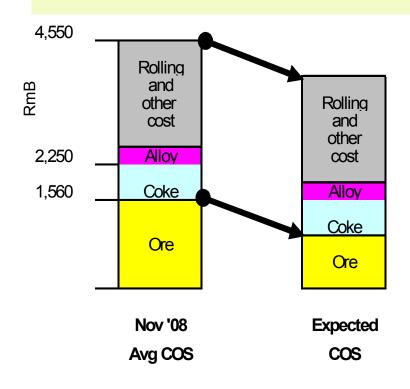
1.45mmt \( \) 1.6mmt

**2.1mmt** 

NEW CAPACITY



## Impact of Input Price Decrease



	WAV	Market		Required
RmB	in	Price in		per tonne
Per tonne	Nov '08	Mar'09	Change	of steel
Iron Ore	970	600	-38.1%	1.6-1.7
Coke	1,720	1,500	-12.8%	0.35-0.4

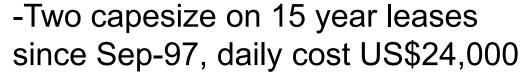
- Input cost decrease has helped drive down COS to compensate ASP drop
- With iron ore and coke down, COS will have dropped by 15% already vs. Nov '08, when holding others constant



# **Shipping**

#### - Charter-out of vessels

SG ENTERPRISE



- As hedge to imported raw materials



SG PROSPERITY

HK\$'M	2008	2007	Change
Turnover	499	374	+33%
Gross Profit GP%	<b>330</b> 66.1%	<b>226</b> 60.4%	+46%
Profit after tax	333	227	+47%



1 Overview - Summary

2 **Operational Highlights** 

3 FY 2008 Results

4 Business Review

5 Conclusion



## Future plans and strategy





## **Prospects**

- Currently a challenging time in general, where no one is immune from; "rays of recovery" are seen
- Cost leadership strategy prevails; prefer profitability over size



Steel remains fundamental to our lives – long term strategy in preparation of recovery





# SHOUGANG CONCORD INTERNATIONAL ENTERPRISES CO., LTD. ANALYST & INVESTOR PRESENTATION For the year ended 31 December 2008

